

# COVID-19 Through a Difference Lens

Implications of the pandemic on the  
budget of Surrey Schools

# Learning Intentions today

- Put our year and enrolment in context
- Look ahead to budget challenges and processes

# Budget

- We live and work in a system that is driven by enrolment
- Let's look back to April, 2020

# It's Spring Forum 2020

- We tell the happy story we normally tell.

## Surrey Schools Budgets and Engaging Our Community

Public Forum

February 27, 2020



- Life is normal
- Growth is a good thing

# Enrolment

	2019-2020	2018-2019	Variance
	FTE	FTE	FTE
Standard Regular Schools	71,222	70,377	845
Continuing Education	168	147	21
Alternate Schools	1,122	919	203
Distributed Learning	443	437	6
Summer Learning	1,625	1,542	83
<b>Total School Aged</b>	<b>74,580</b>	<b>73,422</b>	<b>1,158</b>
Special Needs - Level 1	94	89	5
Special Needs - Level 2	3,441	3,081	360
Special Needs - Level 3	844	849	(5)
English Language Learning	18,588	17,691	897
Aboriginal Education	3,115	3,083	32
Adults	367	308	59
<b>Unique Student Needs</b>	<b>26,449</b>	<b>25,101</b>	<b>1,348</b>
<b>International Education</b>	<b>1,050</b>	<b>1,060</b>	<b>(10)</b>

# A Year Ago April 8<sup>th</sup>, 2020

- Budget Committee
- Key Assumptions



## **FINANCE COMMITTEE**

April 8, 2020



# Budget Assumptions



## **2020-2021 BUDGET ASSUMPTIONS**



# Enrolment Projections

More kids  
means  
good  
things.

Growth is  
positive.

	2020-2021 Projected (FTE)	2019-2020 Actual (FTE)	Variance (FTE)	2021-2022 Projected (FTE)	2022-2023 Projected (FTE)
Standard Regular Schools	72,018.3	71,222.3	796.0	72,718.3	73,418.3
Continuing Education	189.3	168.3	21.0	201.4	214.3
Alternate Schools	1,001.0	1,122.0	(121.0)	1,031.0	1,062.0
Distributed Learning	459.2	443.4	15.8	470.8	488.3
Summer Learning	1,650.0	1,624.8	25.2	1,681.3	1,706.3
<b>Total School Aged</b>	<b>75,317.8</b>	<b>74,580.8</b>	<b>737.0</b>	<b>76,102.7</b>	<b>76,889.1</b>
Special Needs - Level 1	100.0	94.0	6.0	104.0	106.0
Special Needs - Level 2	3,741.0	3,441.0	300.0	4,041.0	4,341.0
Special Needs - Level 3	855.0	844.0	11.0	865.0	875.0
English Language Learning	19,328.0	18,588.0	740.0	19,564.0	19,804.0
Aboriginal Education	3,115.0	3,115.0	0.0	3,115.0	3,115.0
Non Grad Adults	363.4	367.3	(3.9)	379.0	411.2
<b>Unique Student Needs</b>	<b>27,502.4</b>	<b>26,449.3</b>	<b>1,053.1</b>	<b>28,068.0</b>	<b>28,652.2</b>
<b>International Education</b>	<b>750.0</b>	<b>1,050.0</b>	<b>(300.0)</b>	<b>1,000.0</b>	<b>1,000.0</b>



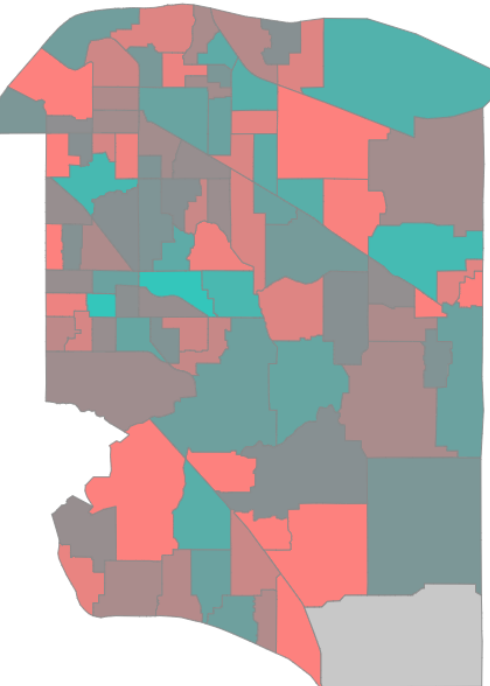
# Looking ahead to 2020-21

- Let's be conservative, let's be cautious
- But, let's still tell and hope for the story we normally get.

# Fast forward

- What actually happened?
- What did the pandemic bring?

Difference from Projections



School Name	Sep 2017	Sep 2018	Sep 2019	Sep 2020	Current Enrolment	Sep 2020 Proj	Change from 2020 Projections	Sep 2020 Entitlement #Div	Current #Div
A.H.P. Matthew	395	390	387	398	394	401	-7	18	20
A.J. McLellan	523	530	522	510	504	526	-22	23	24
Adams Road	596	605	643	637	644	647	-3	29	31
Bayridge	342	339	373	361	363	375	-12	16	19
Bear Creek	516	514	530	510	530	527	3	24	26
Beaver Creek	495	505	545	535	529	555	-26	25	26
Berkshire Park	433	412	416	395	391	412	-21	17	18
Betty Huff	409	415	394	372	372	392	-20	18	19
Bonaccord	510	497	505	504	504	494	10	21	24
Bothwell	196	229	222	230	237	218	19	10	13
Boundary Park	245	246	250	240	240	254	-14	11	12
Bridgeview	153	142	154	162	154	146	8	8	11
Brookside	418	410	411	412	408	408	0	19	20
Cambridge	717	729	766	754	751	767	-16	33	34
Cedar Hills	357	356	350	346	347	349	-2	16	18
Chantrell Creek	339	342	341	307	307	341	-34	14	21
Chimney Hill	702	709	681	643	649	676	-27	29	29
Cindrich	464	428	447	427	417	444	-27	19	20
Clayton	229	255	281	261	269	245	24	13	17
Cloverdale Traditional	276	285	296	300	291	299	-8	13	15
Coast Meridian	320	324	291	263	262	291	-29	13	14
Colebrook	240	223	227	218	219	225	-6	10	14
Total	42342	43010	43666	43197	43735	44643	-908	1946	2264

Last updated

03/02/21 9:32:2...

Comment\_Date

1/20/2020

9/9/2020

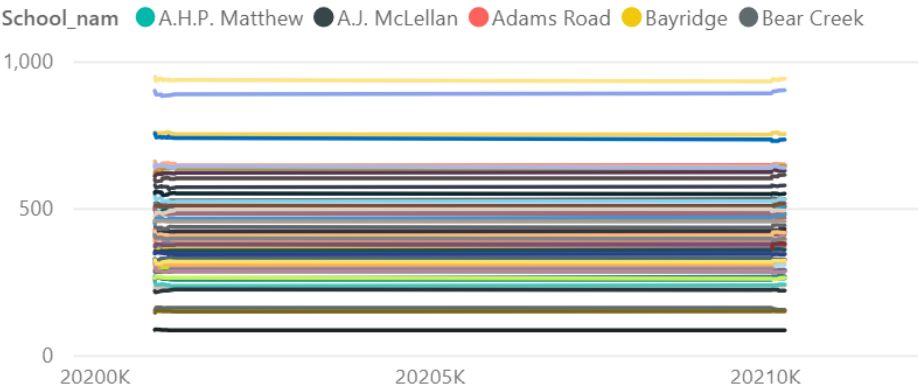
Area School

- Select all
- City Centre
- Cloverdale/Clayton
- Guildford
- Newton/Fleetwood
- Panorama/Sullivan
- South Surrey/White ...

Comments

School_Name	Comment_Date	Comments	Portable Comments
A.H.P. Matthew	9/9/2020 12:00:00 AM	test comment	
A.H.P. Matthew	2/3/2020 12:00:00 AM	test comments	
Adams Road	9/9/2020 12:00:00 AM	test two	
A.H.P. Matthew	1/22/2020 12:00:00 AM	we might remove a portable	

Enrolment Trend Line



Current Enrolment

43735

Projected Enrolment

44643

Change from Projections

-908

Something never seen  
in Surrey

Current Enrolment

43735

Projected Enrolment

44643

Change from Projections

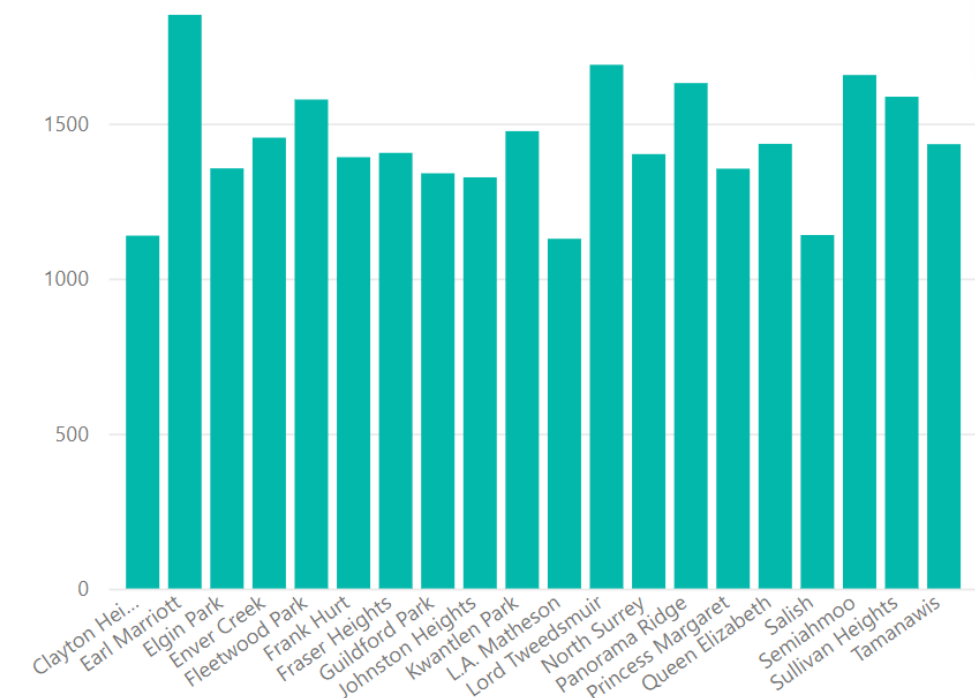
-908

School_nam	Sep 2017 Enrol	Sep 2018 Enrol	Sep 2019 Enrol	Sep 2020 Enrol	Sec 2020 Proj	Current Enrolment	Change from 2020 Projections
Clayton Heights	1406	1096	1104	1139	1127	1138	11
Earl Marriott	1857	1848	1903	1884	1898	1850	-48
Elgin Park	1169	1202	1318	1362	1318	1355	37
Enver Creek	1360	1412	1448	1453	1469	1454	-15
Fleetwood Park	1462	1523	1526	1554	1533	1577	44
Frank Hurt	1258	1352	1406	1397	1400	1391	-9
Fraser Heights	1408	1342	1386	1406	1396	1405	9
Guildford Park	1333	1306	1317	1362	1336	1339	3
Johnston Heights	1387	1366	1317	1309	1307	1326	19
Kwantlen Park	1459	1431	1443	1501	1459	1475	16
L.A. Matheson	1123	1133	1112	1136	1124	1128	4
Lord Tweedsmuir	2036	1693	1640	1714	1650	1689	39
North Surrey	1379	1418	1447	1408	1448	1401	-47
Panorama Ridge	1627	1622	1642	1635	1633	1630	-3
Princess Margaret	1317	1343	1394	1379	1396	1354	-42
Queen Elizabeth	1381	1421	1442	1448	1426	1434	8
Salish	0	826	1061	1152	1079	1140	61
Semiahmoo	1658	1686	1668	1680	1686	1656	-30
Sullivan Heights	1540	1559	1539	1604	1578	1586	8
Tamanawis	1421	1418	1431	1427	1451	1433	-18
Total	27581	27997	28544	28950	28714	28761	47

School_nam	Comment_Date	Comments	Portable_Comments
------------	--------------	----------	-------------------

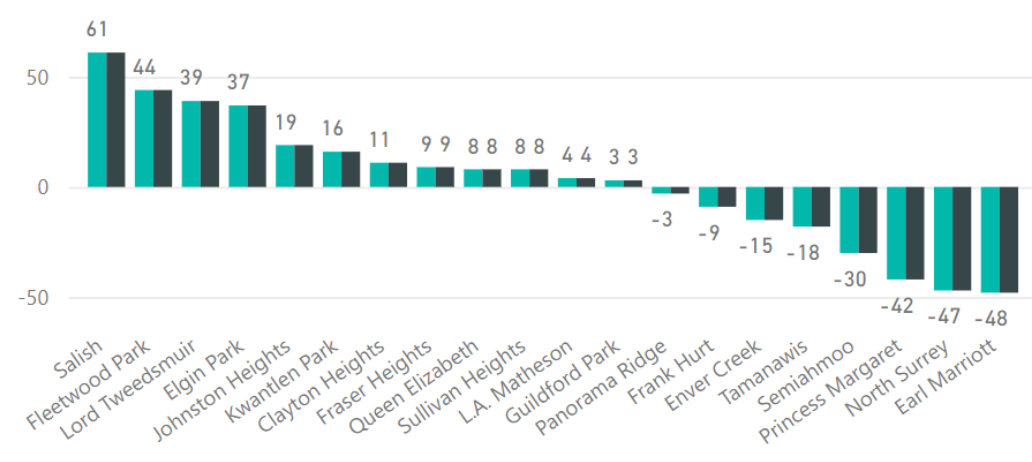
# School Enrolments

Enrolment\_Date 20210303



# Change from Projections

Change from projections Change from Sept 2019



# Last updated

03/02/21 9:32:25 AM

Comment\_Date

2/3/2020 2/3/2020

Area School

Select all

City Centre

Cloverdale/Clayton

Guildford

Newton/Fleetwood

Panorama/Sullivan

South Surrey/White ...

Current Enrolment

28761

Projected Enrolment

28714

Change from Projections

47

# September reality sets in...

## Elementary

Current Enrolment
<b>43735</b>
Projected Enrolment
<b>44643</b>
Change from Projections
<b>-908</b>

## Secondary

Current Enrolment
<b>28761</b>
Projected Enrolment
<b>28714</b>
Change from Projections
<b>47</b>

# That's not all...

- We had an audit in Learning Centres and International was a struggle.

	Amended	Preliminary	Variance	2019-2020 Actual
	(FTE)	(FTE)	(FTE)	(FTE)
Alternate Schools	311.6	1,001.0	-689.4	1,122.0
International Education	669.0	750.0	-81.0	1,050.0

# The Net Result

	Amended	Preliminary	Variance	2019-2020 Actual
	(FTE)	(FTE)	(FTE)	(FTE)
Standard Regular Schools	71,322.4	72,018.3	-695.9	71,222.7
Continuing Education	171.8	189.3	-17.5	199.4
Alternate Schools	311.6	1,001.0	-689.4	1,122.0
Distributed Learning	570.6	459.2	111.4	487.7
Summer Learning	886.6	412.5	474.1	1,624.8
<b>Total School Aged</b>	<b>73,263.0</b>	<b>74,080.3</b>	<b>-817.3</b>	<b>74,656.6</b>



# A tale of two years...

	2019-2020 Amended	2019-2020 Preliminary	Variance
	(FTE)	(FTE)	(FTE)
Standard Regular Schools	71,222.3	71,258.6	-36.3
Continuing Education	168.3	164.8	3.5
Alternate Schools	1,122.0	919.3	202.7
Distributed Learning	443.4	462.7	-19.3
Summer Learning	1,624.8	1,612.5	12.3
<b>Total School Aged</b>	<b>74,580.8</b>	<b>74,417.9</b>	<b>162.9</b>

Special Needs - Level 1	94.0	87.0	7.0
Special Needs - Level 2	3,441.0	3,290.0	151.0
Special Needs - Level 3	844.0	848.0	-4.0
English Language Learning	18,588.0	18,206.0	382.0
Aboriginal Education	3,115.0	3,083.0	32.0
Adults	367.3	331.1	36.2
<b>Unique Student Needs</b>	<b>26,449.3</b>	<b>25,845.1</b>	<b>604.2</b>

	Amended	Preliminary	Variance
	(FTE)	(FTE)	(FTE)
Standard Regular Schools	71,322.4	72,018.3	-695.9
Continuing Education	171.8	189.3	-17.5
Alternate Schools	311.6	1,001.0	-689.4
Distributed Learning	570.6	459.2	111.4
Summer Learning	886.6	412.5	474.1
<b>Total School Aged</b>	<b>73,263.0</b>	<b>74,080.3</b>	<b>-817.3</b>
Special Needs - Level 1	101.0	100.0	1.0
Special Needs - Level 2	3,684.0	3,741.0	-57.0
Special Needs - Level 3	787.0	855.0	-68.0
English Language Learning	18,690.0	19,328.0	-638.0
Aboriginal Education	2,987.0	3,115.0	-128.0
Adults	348.4	363.4	-15.0
<b>Unique Student Needs</b>	<b>26,597.4</b>	<b>27,502.4</b>	<b>-905.0</b>

	Amended	Preliminary	Variance
Standard Regular Schools	\$531,761,275	\$532,031,990	(270,715)
Continuing Education	1,256,491	1,230,353	26,138
Alternate Schools	8,379,096	6,865,426	1,513,670
Distributed Learning	2,401,458	2,518,959	(117,501)
Summer Learning & Other	4,635,379	4,494,699	140,680
<b>Total Student Base Funding</b>	<b>\$548,433,699</b>	<b>\$547,141,426</b>	<b>\$1,292,273</b>
Special Needs Level 1	\$3,985,600	\$3,688,800	\$296,800
Special Needs Level 2	69,255,700	65,549,000	3,706,700
Special Needs Level 3	8,651,000	8,692,000	(41,000)
English Language Learning	27,770,385	27,199,295	571,090
Aboriginal Education	4,516,750	4,470,350	46,400
Adults	1,753,087	1,580,531	172,556
Vulnerable Students	3,295,640	3,295,640	0
<b>Total Unique Student Needs</b>	<b>\$119,228,162</b>	<b>\$114,475,616</b>	<b>\$4,752,546</b>
Educator Salary Index	\$10,271,740	\$9,621,332	\$650,408
Unique Geographic Factors	4,477,602	4,477,602	0
Education Plan Supplement	1,429,663	1,429,663	0
<b>Total Other Operating Grants</b>	<b>\$16,179,005</b>	<b>\$15,528,597</b>	<b>\$650,408</b>
<b>Total Operating Grants</b>	<b>\$683,840,866</b>	<b>\$677,145,639</b>	<b>\$6,695,227</b>

	Amended	Preliminary	Variance	FTE Change
Standard Regular Schools	\$539,084,229	\$544,345,024	(\$5,260,795)	(696)
Continuing Education	1,298,960	1,431,071	(132,111)	(17)
Alternate Schools	2,355,885	7,567,560	(5,211,675)	(689)
Distributed Learning	3,177,380	2,497,965	679,415	111
Summer Learning & Other	3,155,824	1,207,573	1,948,251	474
<b>Total Student Base Funding</b>	<b>\$549,072,278</b>	<b>\$557,049,192</b>	<b>(\$7,976,915)</b>	<b>(817)</b>
Special Needs - All Levels	87,278,950	89,099,150	(1,820,200)	(124)
English Language Learning	28,349,520	29,364,880	(1,015,360)	(638)
Aboriginal Education	4,480,500	4,672,500	(192,000)	(128)
Adults	1,680,458	1,752,852	(72,394)	(15)
Equity of Opportunity	2,328,540	2,352,387	(23,847)	
<b>Total Unique Student Needs</b>	<b>\$124,117,968</b>	<b>\$127,241,769</b>	<b>(\$3,123,801)</b>	<b>(905)</b>
Educator Salary Index	\$11,296,540	\$10,372,377	924,163	
Unique Geographic Factors	5,009,935	5,009,935	0	
Education Plan Supplement	652,700	652,700	0	
<b>Total Other Operating Grants</b>	<b>\$16,959,175</b>	<b>\$16,035,012</b>	<b>\$924,163</b>	
<b>Total Operating Grants</b>	<b>\$690,149,421</b>	<b>\$700,325,974</b>	<b>(\$10,176,552)</b>	

# The total shift in a year

- We went from an increase of \$6.7M
- To a reduction of - \$10M
- In 1 COVID year.
- A \$17M differential in our normal way of being.

# But the Province came to help...



---

## NEWS RELEASE

For Immediate Release  
2020EDUC0040-001415  
July 29, 2020

Ministry of Education

### **Plan to safely bring K-12 students back to class full time**

VICTORIA – Enhanced safety measures and additional resources will enable most students in grades K-12 to return to school on Sept. 8, 2020, with full-time in-class learning as the province moves to Stage 2 of B.C.'s Education Restart Plan.

To support and ensure the health and safety of students and staff during this pandemic, a one-time investment of \$45.6 million as part of the BC COVID-19 Action Plan will support school districts and independent schools for the start of the school year. This investment will ensure the increased cleaning of high-contact surfaces, increased number of hand-hygiene stations and the availability of masks upon request, among other safety measures.

And the federal  
government came  
to help

Politics

## \$2B in federal funding aims to help schools reopen safely as COVID-19 numbers climb



Money earmarked to improve air ventilation, boost sanitation and buy protective equipment

[Kathleen Harris](#) · CBC News · Posted: Aug 26, 2020 11:39 AM ET | Last Updated: August 26, 2020



Prime Minister Justin Trudeau announced \$2 billion to help provinces and territories reopen schools safely. (The Canadian Press/Christopher Katsarov)

# Follow the implications of enrolment decline

- Surrey has seen a year of substantial enrolment decline
- We projected to be 737 students higher in 2020-21
- We came in at 817 FTE students fewer in 2020-21 than 2019-20
- The difference is 1554 students
- When all the dust settles – it's \$10.2M in money we didn't get.
- Now, we have a new starting point.

# How do you deal with a \$10M loss?

- Remembering that we actually spent it on staffing in the spring.
- We hired teachers, EA's, principals, vice-principals for an enrolment of students that didn't arrive.
- In any “normal” year – we would have gone into layoffs – about 100 people at least.

# But...

- Remember the provincial infusion - \$45.6M – our share about \$5M
- Remember the federal infusion - \$2B – our share about \$29M
- So we had to make a choice.
- We chose not to lay off – this was the key message behind the support we were receiving.
- We need the economy to keep going. We need people working.
- We also need new and innovative learning designs for a year of pandemic.
- What did we do?



# Choices

- We kept all our teachers
- We kept all our support staff
- We hired a significant number of caretakers (custodians)
- We bought millions of dollars in cleaning supplies
- We bought technology
- We bought resources
- We bought support structures – additional staff
- We did everything we could to keep the ball rolling

# But now...it's time to pay the piper

- We didn't have the enrolment we budgeted and spent for \$10M
- We don't have the federal one time money \$29M
- We don't have the provincial one time money \$5M
- We have losses in rentals, international
- In the end...we face a deficit of over \$40M

# There's only one way to make that go away

- Reduce everywhere we possibly can
- Try to stay away from the core classroom
- Everywhere else, we need to look

# Recently – Finance Committee

- We presented a range of options to the Board of Education
- These options included everything from supplies and services to people.
- No area of the organization was untouched in our examination.
- No matter how hard we look, we cannot address a \$40M deficit without going into people.
- Surrey hasn't been here for a very long time.

# What is our process so far to mitigate

- We are in a financial lock down of all uncommitted expenditures
- This means we are not doing many of the things we intended to do this spring
- The field has responded to a series of measures
- These measures are all designed to avoid getting into people
- As you know, a very large percentage of our budget is people.
- Almost 90% goes to teachers and support staff directly.

# The pandemic has come home in more ways than one

- Surrey is driven by immigration
- Our thriving city attracts families, children, and international students
- In a year with closed borders – this hits at the very heart of how we plan and budget
- This is a new page
- We believe we will recover, but it's going to take at least one very hard year.



There's no good way to tell this story

# Our Goal Today

- To share the stark reality
- To get the Board prepared
- To acknowledge we are confident in our planning and feel very supported by the field
- To inform our partners and public that we are doing all possible diligence to avoid making large scale changes



# Questions